



SCC Administrators Meeting



Business and Digital Transformation Office

February 5, 2026



Agenda

- **Overview**
- **Discovery phase findings**
- **Implementation phase**
- **Next steps**

Overview



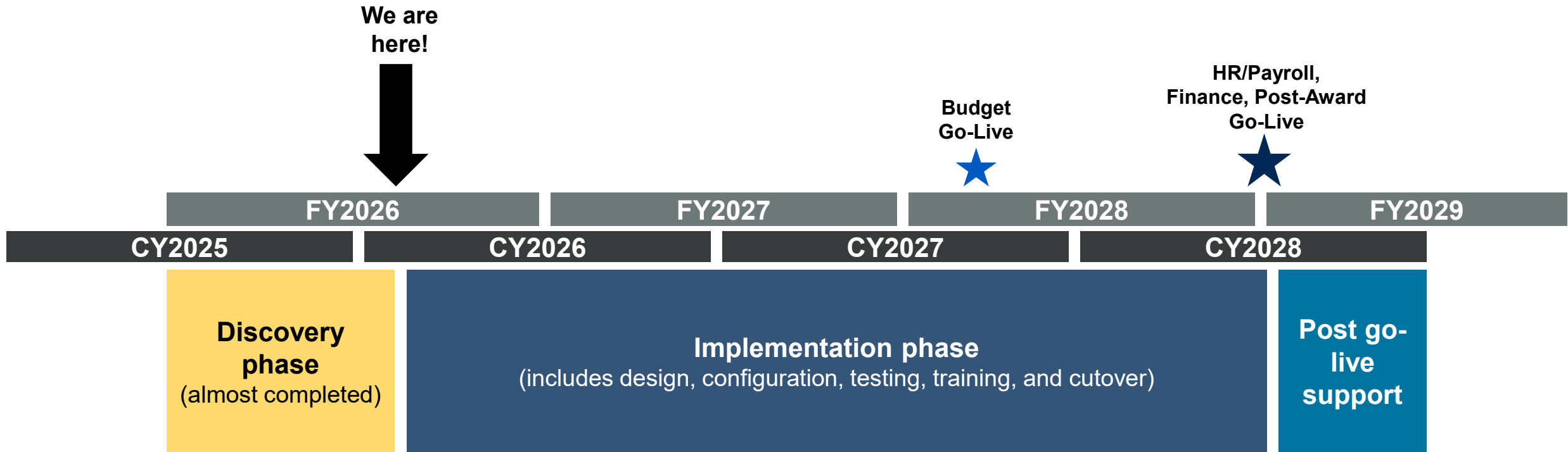
The primary objective of this project is to:

- **Enhance** our administrative services to better support the MIT community
- **Streamline** our operational processes to free up time for decision making and collaboration
- **Modernize** and **integrate** our systems to create a more intuitive and connected experience

Oracle Cloud is the **next generation enterprise resource planning (ERP) software** that will replace the majority of our aging legacy systems across **human resources, payroll, budgeting, finance, and research post-award**, including SAP.

Huron Consulting is our **implementation partner** who is currently supporting the **discovery phase** and will most likely continue to support us in the upcoming **implementation phase**.

Momentum timeline and phases



Discovery phase focus

- ✓ Scope analysis
- ✓ Business process pilots
- ✓ Project management
- ✓ Change management
- ✓ Integrations, data, and reports

Discovery Phase



Key findings from the Discovery phase

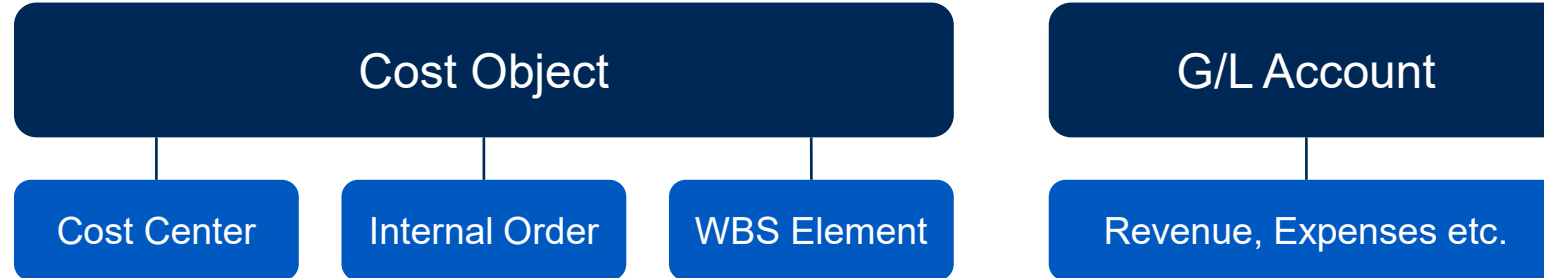
Chart of Accounts

- **Chart of Accounts** is the coding structure that defines an organization's operations in financial terms (fund centers, profit centers, cost objects, etc.) serving as the building block of the general ledger and financial reporting.

Buy-to-Pay (B2P)

- **Buy-to-Pay** enables the ordering of supplies, equipment, and services from approved vendors, streamlining purchases from shopping to payment.

Chart of Accounts Redesign: Current State



- A **cost object** is an MIT code used to categorize costs and revenues associated with a particular unit, activity, or project.
- The **general ledger (G/L) account** is used to categorize financial transactions by the natural classification, such as the type of revenue or expenses.

Chart of Accounts Redesign

Why change from MIT's cost object structure?

- Any new ERP (or an inevitable update to SAP) would require a redesign of the way we structure our finances (*i.e.*, chart of accounts)
- Our legacy processes allow funds to be moved around in ways that cloud departments' reporting
- It is difficult to track activities across funding sources and multiple departments

What will the redesign enable?

- Disciplined accounting structure
- Sophisticated reporting functionality for informed decision-making
- Simplified reconciliations for DLCIs

Chart of Accounts: Future state



A new **chart of accounts**, the building block of Oracle's general ledger and financial reporting, will simplify reconciliations and provide sophisticated reporting functionality

Proposed primary chart of accounts

Entity?	Organization? (Who)	Fund?	Fund Type?	Account? (Expense)	Program? (Function)
MIT	Biology	GIB	Unrestricted	Software	Instruction

Report query and output

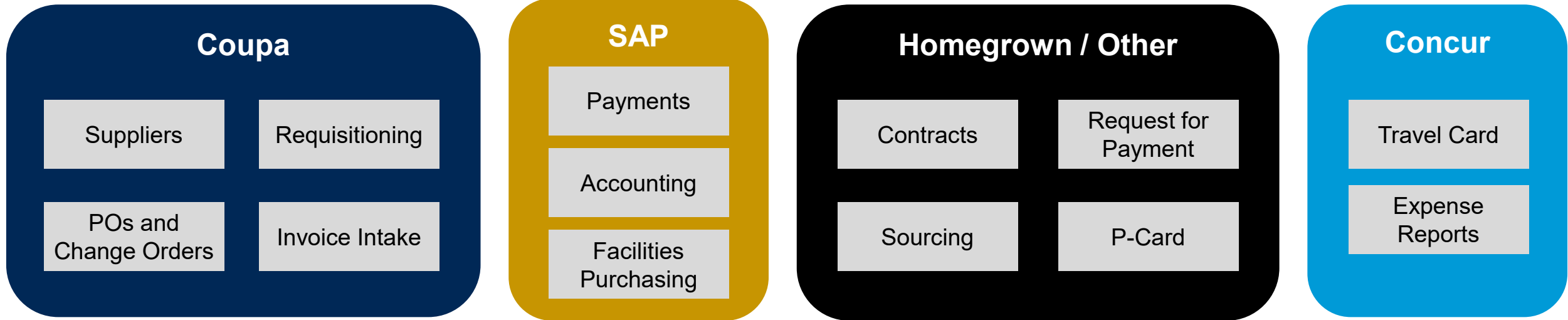
Biology + GIB + Software =

FY25
230,000

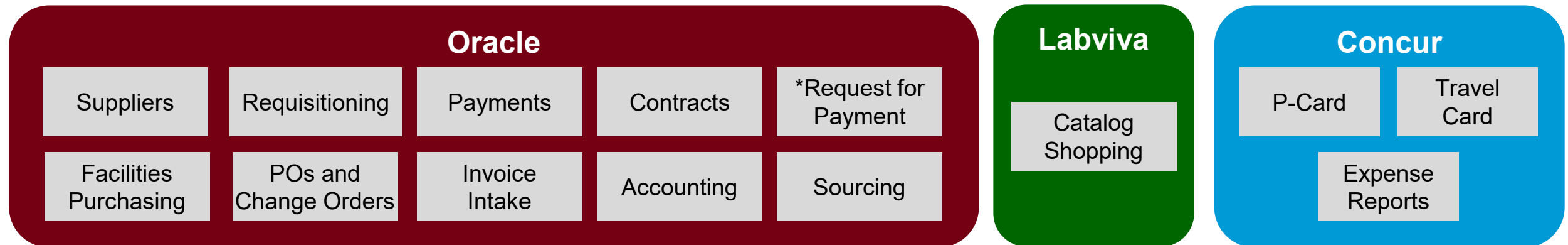


Recommended Approach: Buy-to-Pay

Current State



Future State



Recommended Approach: Buy-to-Pay

Why leave Coupa?

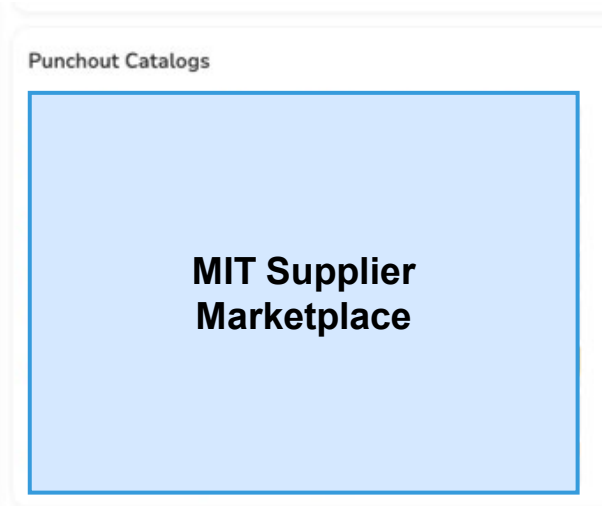
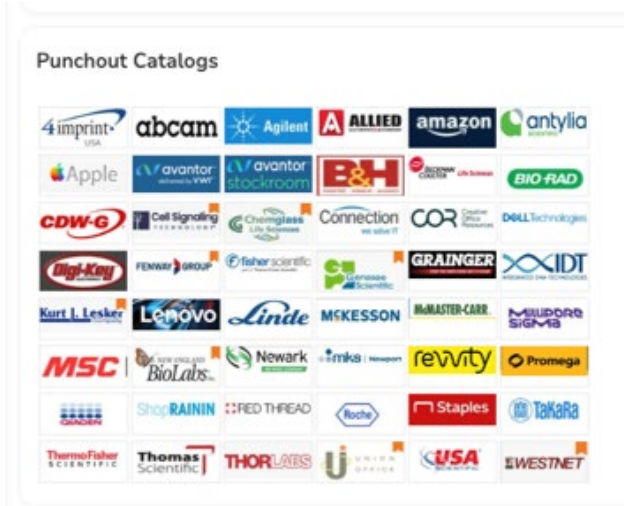
- Coupa works for transactions today, but its functionality is dated and requires departments to use multiple systems
- If we retain Coupa, we will miss out on many of the benefits (e.g., reporting, AI forecasting) that Oracle offers

What will buy-to-pay in Oracle enable?

- Single system for managing work across business functions
- Improved department financial reporting with drill-down capability to see purchase detail
- AI-powered forecasting and analysis to support decision-makers
- Easier use of new chart of accounts
- Lower maintenance and licensing costs

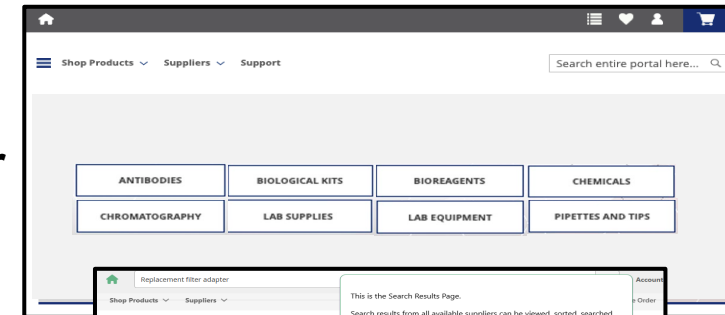
Simplified shopping experience with Labviva

Labviva consolidates shopping into a single view.



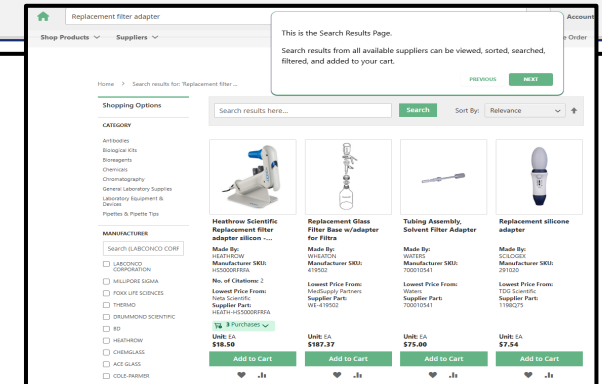
1

Search for product



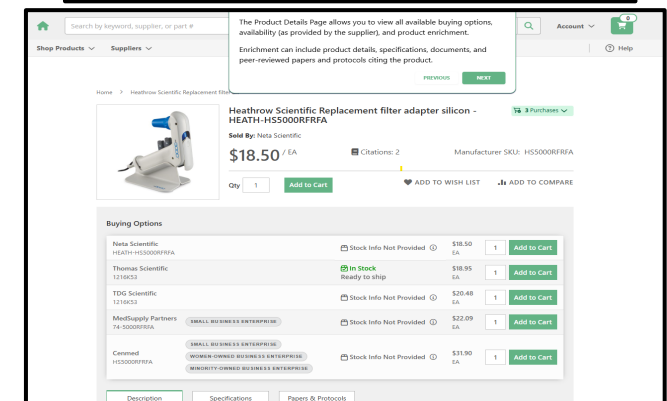
2

Select item from search results



3

Compare buying options

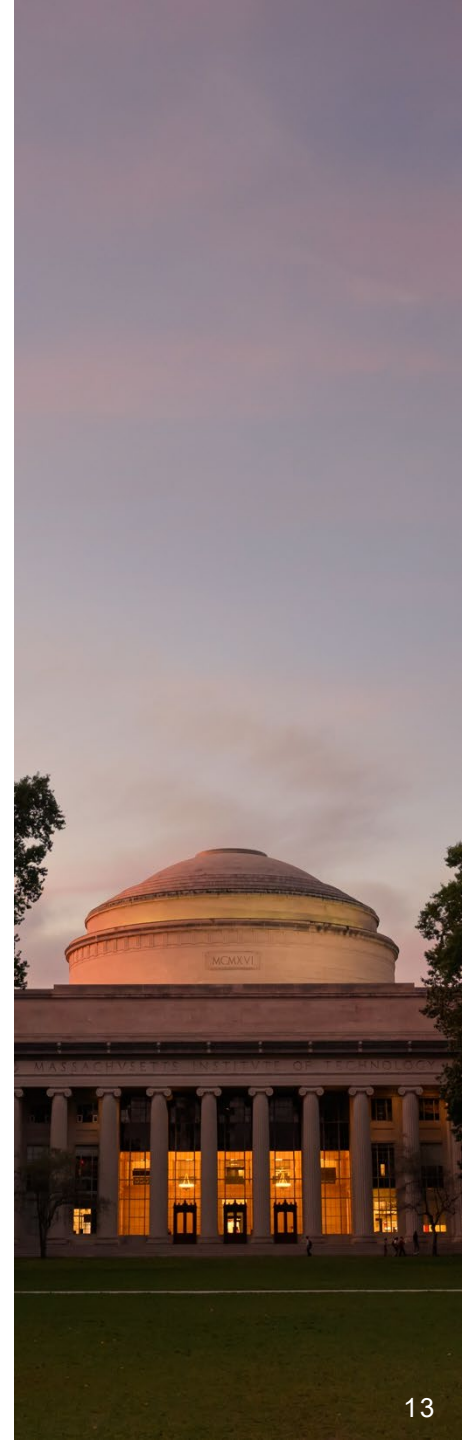


Without Labviva
Each catalog has its own icon and unique search; users must select a catalog before shopping

Labviva Optimization
All catalogs migrated to Labviva for comprehensive shopping and searching experience

Additional discovery phase highlights

- Defined project scope and confirmed priorities
- Reviewed Oracle Cloud functionality and best practices
- Confirmed applications, modules, and features
- Developed integration inventory, data conversion and reporting strategy
- Established project governance structure
- Formed an Advisory Group for the project with representation from the Schools, the College and VPR
- Began monthly Information Sessions open to the community
- Launched a new project website
- Gathered community input (will continue throughout implementation)



Implementation Phase & Next Steps



What *is* the Implementation phase?

During this phase, the project team will take our day-to-day administrative work —like purchasing, budgeting, and payroll for employees — and set them up in the new Oracle Cloud system. This phase includes extensive testing, robust training and post go-live support.

Goals

- Design, configure, test capabilities across Institute administrative processes
- Engage with MIT community to incorporate feedback into implementation process
- Provide training on Oracle Cloud to all administrative staff
- Support and answer questions during launch



BDTO and Momentum website: bdto.mit.edu



Momentum

Modernizing MIT's work

Momentum	
Overview	→
Timeline	→
Get Involved	→
Team	→
FAQs	→
Glossary	→



Momentum is the new name of the Enterprise Resource Planning (ERP) project. MIT's motto, "mens et manus," or "mind and hand," captures the spirit of the Institute. Momentum embodies the same spirit — translating strategic insight (mind) into operational excellence (hand) by advancing business and digital transformation at MIT.



Next steps

- Identify business process experts across functions for business process design sessions
- Kickoff the implementation phase in mid-March
- Continue to provide updates on the new project website
- Broaden engagement across MIT
- Share information about upcoming monthly information sessions to learn more about the project
- Present on the project at the Administrative Staff Meeting in May

